Eastern Plumas Health Care

EASTERN PLUMAS HEALTH CARE DISTRICT
REGULAR MEETING OF THE BOARD OF DIRECTORS
MINUTES
Thursday, June 25, 2026 at 4:00 p.m.

1. **Call to Order**
   Meeting was called to order at 4:06 p.m.

2. **Roll Call**
   Augustine Corcoran, Board Chair; Bob Duncan, Board Member (absent); Paul Swanson, M.D., Board Member; Linda Satchwell; Board Member; Marcia Hughes, Board Member.

   Staff in attendance: Doug McCoy, CEO; Katherine Pairish, CFO; Penny Holland, CNO; Megan McCrorey, Director of Ancillary Services; Donna Dorsey, ED Manager; Lorraine Noble, DON

3. **Board Comments**
   None

4. **Public Comment**
   None

5. **Consent Calendar**
   - **Approval of Minutes** – Approval of the minutes from the May 28, 2026 Board of Directors Meeting and the agenda for the June 25, 2026 meeting.
   - **ACTION** – Motion was made by Director Corcoran, seconded by Director Swanson to approve the minutes as presented
     Roll Call Vote – AYES: Directors Corcoran, Hughes, Satchwell, and Swanson
     NAYS: None
   - **Public Comment**: None

6. **Auxiliary Report** — **Director Hughes**
   A report was presented to the Board detailing the operating activities for the prior quarter.

7. **Staff Reports**
   A. **Chief Nursing Officer Report** — **Penny Holland**
      See attached report
   B. **SNF Director of Nursing** — **Lorraine Noble**
      See attached report
   C. **Director of Clinics** — **Tracy Studer**
      See attached report
   D. **Director of Ancillary Services** — **Megan McCrorey**
      See attached report
   E. **Chief Financial Officer** — **Katherine Pairish**
      See attached report

8. **Acceptance of Draft Financials as Presented** — **Director Corcoran**
   ACTION: Motion was made by Director Swanson, seconded by Director Satchwell to approve the draft financials as presented.

Roll Call Vote: AYES: Directors Corcoran, Swanson, Hughes, and Satchwell
Nays: None
Public Comment: None

9. Chief Executive Officer Report **Doug McCoy**
OPERATIONAL OVERVIEW:

Project Update –

- The Portola SNF remodel project progress in June included the installation of new cabinets in Annie's room and completion of both dining areas. The final phase will be a refresh of the main activity area which will begin the week of June 29th.
- The CalAIM project remains on schedule to be completed in August.
- Due to supply chain issues, the CT scanner installation is scheduled for mid-September. A mobile CT unit has been secured during this installation process.
- The Senior Life Solutions build was delayed due to issues with our boiler repair project. Efforts are being made by the contractor to increase work activity to meet the August completion schedule.

We continue to struggle in identifying specialty physician candidates for GI, Dermatology, and Podiatry. Although our physician recruitment agency was successful in procuring candidates which were selected for primary care and GYN, we likely will need to expand our agency use to increase candidate options. Under the CMS rural health transformation grant program there are discussions around a 'hub and spoke' model which could increase access to tele-health options for CAHs, but California has not released the applications yet and we are still evaluating if health system options will help with our organizational needs.

Our CNA class is nearing completion with graduation set for July 3rd. We are anticipating a positive impact on staffing as a result with a decrease in traveler utilization. We executed a lease of a residence in Loyalton to assist with temporary staff housing for individuals lacking transportation. As temporary staff housing needs reduce, we will end the lease in Beckwourth and rely only on the Loyalton property for the next 12 months.

May operating performance continued the record setting trend which began in December 2025. We look forward to presenting the fiscal year end results in July and a strong performance forecast for the 2026/27 fiscal year. Based on our internal audit for 2025 the clinics have exceeded performance on the QIP measurements for preventative care which will be recognized through the IGT process in calendar year 2027. Through the 2026 mid-year, we are trending positively for the five attested metrics which was an increase from three in 2025. This is the result of outstanding efforts from all of our health clinic team members, providers, and clinic leadership!

10. Committee Reports **Board Members**

A. Finance Committee
- **i.** Presentation of 2026/27 operating budget
- **ii.** Presentation of 2026/27 capital budget

ACTION: Motion was made by Director Swanson, seconded by Director Satchwell to approve the 2026/27 operating and capital budget as presented.

Roll Call Vote: AYES: Directors Satchwell, Swanson, Satchwell, and Hughes
Nays: None

11. **Policies**

Public Comment: None.

ACTION: Motion was made by Director Hughes, seconded by Director Satchwell to approve the policies presented for June.

Roll Call Vote: AYES: Directors Satchwell, Swanson, Corcoran, and Hughes
Nays: None

12. **Public Comment**

None.

13. **Board Closing Remarks** **Director Corcoran**

None

Open Session recessed at 4:58 p.m.

14. **Closed Session- called to order at 5:00p.m.**

A. Pursuant Hearing (Health and Safety Code 32155)
Subject Matter: Staff Privileges

Radiology
Amundson, Janet M.D - 2 year reappointment
Coll, Jonathan M.D. - 2 year reappointment
Jansen, Jeremiah M.D. - 2 year reappointment
Kambrie, Kato M.D. - 2 year reappointment
Riad, Shareef M.D. - 2 year reappointment
Yamamoto, Shota M.D. - 2 year reappointment

Emergency Dept.
Pine, Daniel M.D. - 2 Year reappointment

Clinic
Vo, Quang M.D. - Telemedicine - 2 year appointment

SLS by Proxy Credentialing
Puri, Muhammad M.D. - 1 Year Appointment

B. Public Employee Performance Evaluation (Government Code Section 54957) Subject Matter: *CEO*

15. **Open Session Report of Actions Taken in Closed Session**

The Board returned at approximately 6:10 p.m.

A: ACTION- The Board approved a motion to provide staff privileges to all appointees listed on agenda item 14.A.

B: ACTION - No Action taken 14.B

16. Adjournment

Meeting adjourned at 6:12 p.m.

BOARD REPORT May 28, 2026

Celebrated NURSES WEEK May 6-12. Gave the nurses gift cards to Amazon and a few other things. One of the nurses had a little tea party for the different shifts.

We have hired 3 new nurses perdiem- 1 new ER tech perdiem also.

The acute floor is really busy have a total of 5 patients which require a lot of care

Donna Dorsey is still doing follow up calls on all the ER patients- she found two ER people that told her they loved our ER and "thought if was fun."

DeeDee Clark, Amy Burkhart, Amie Pheboes and myself attended a table top exercise in Quincy with Public Health from Sierra and Plumas counties. It is a mandatory thing we must do to prepare for any disaster.

Lab is stable

Dietary is stable

Radiology- we had the CT scan down last week before holiday weekend. Heather Bouma who is the acting manager was able to push and have it fixed by Thursday afternoon prior to the weekend.

Eastern Plumas Health Care
Nursing Division
Skilled Nursing Facilities
Board Report 6/22/2026 LNoble

- **Portola SNF Annie's Room, and one dining room are finished with refresh- It looks wonderful!**
- **Loyalton SNF activity area waiting for cupboards to be installed.**

FISCAL YEAR 2025-2026												6/22/26
SKILLED NURSING FACILITY CENSUS GOAL 62	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APRIL	MAY	JUNE
	99.7%	96.24%	94.82%	96.25%	95%	95.5%	96.75%	98.43%	95.16%	95.48%	95.88%	
GOAL	62	62	62	62	62	62	62	62	62	62	62	62
census for the month	61.87	59.67	58.79	59.68	58.9	59.21	59.99	61.03	59	59.2	59.45	59
Quarter Summary			96.92%			95.58%			96.78			
Loyalton actual census for month	34.87	33.03	32.83	33.23	32.9	33.6	34.03	34.67	33	32.2	32.45	33
admits	0	0	1	1	1	2	1	1	0	2	0	2
discharges	1	2	2	1	1	0	1	1	2	1	2	0
Portola actual census for month	27	26.64	25.96	26.45	26	25.61	25.96	26.36	26	27	27	26
admits	0	0	2	2	0	1	0	1	1	0	0	0
discharges	0	1	3	1	0	1	0	1	1	0	0	1

6/22/2026: Current census is 59

- **26 Residents in Portola. (Planned admission for 7/7/26)**
- **33 Residents in Loyalton (Planned admission for 6/25/26)**

Staffing:

- **8 nursing assistant students are doing well in program.**

State Issues:

- **There are now 16 reported incidents that are pending a state visit.**

EPHC Clinics Board Report
June 25, 2026

Recruitment:

• Recruitment efforts continue to move forward. Dr. Tamara Simon, Gynecology, has relocated to Lake Almanor and is currently completing orientation at Seneca Healthcare District. She reports that the Cerner electronic medical record system has been easy to learn. Discussions regarding her work schedule at EPHC will begin after July 1st.

• Dr. Juan Martinez, DPM, currently provides podiatry services in Quincy and Chester. Although he does not feel the timing is right to add a third practice location, he has indicated that he will revisit the possibility of providing services at EPHC in the fall of 2026. In the meantime, follow-up care for Dr. Brooks' patients is being directed to Dr. Martinez in Quincy.

• There are currently no active candidates identified for the dermatology position. Weekly communication continues with TACORE regarding recruitment opportunities.

Partnership Audit Updates:

• Partnership Health Plan audits have been completed at all EPHC clinic sites, with the final review conducted at Portola Medical Clinic on June 9th and 11th.

• The audits identified opportunities to strengthen pediatric preventive care and adult comprehensive exams, particularly related to screenings and immunizations.

• In response, EPHC Clinics have initiated a Corrective Action Plan focused on:

- Standardizing screening workflows across all clinic sites.
- Developing pediatric preventive care order sets, with future expansion to adult care.
- Exploring use of the patient portal for pre-visit screening forms.
- Evaluating technology solutions that integrate patient screening information directly into Cerner.

Quality Incentive Program:

• EPHC Clinics successfully met and exceeded 2025 Quality Incentive Program metrics.

• Providers and staff remain focused on continued improvement in 2026. Initiatives identified through the Partnership audit process will support achievement of the 2026 metrics and strengthen overall performance. Clinic staff continue to demonstrate a strong commitment to quality improvement, patient care, and operational excellence across all EPHC clinic sites.

Board Update

6.25.2026

Megan McCrorey, MSN, RN, RHCEOC

Child Care Initiative

EPHC continues to partner with Lost Sierra Kids Learning Center on the child care initiative. I have attended their board meetings, and we are continuing to move the partnership forward.

We are currently working on the design of the space, with the goal of having the design finalized and permitting completed so we are ready to begin construction as soon as Physical Therapy relocates to Delleker.

Delleker Physical Therapy Relocation

The Delleker Physical Therapy relocation project continues to move forward. The anticipated project cost at this time is approximately $2.2 million. While the overall cost is higher than originally anticipated, the price per square foot is consistent with the Nifty Thrifty remodel; this project is a much larger building and scope.

We are continuing to work with the architects and project team on value engineering options to determine where costs may be reduced while still maintaining the needs of the department, regulatory requirements, and the overall project timeline.

An appraiser is actively working on the appraisal, and we hope to have that completed soon. We are also waiting on permitting comments from the County. The County has indicated that we should receive comments back in approximately one week.

Transportation Services

EPHC has started a new Transportation Services department to provide Non-Medical Transportation and Non-Emergency Medical Transportation services to improve patient access to care. The department currently has two full-time employees.

We are the first hospital in the county to implement this service model. We recently participated in a meeting with Partnership, the other hospitals, Public Health, and PDH. Public Health and PDH are also working toward a similar model, but EPHC is the first to move forward with implementation.

Our contract is structured so EPHC provides transportation for patients coming to EPHC locations. Partnership will continue to coordinate transportation for patients going to outside appointments, such as dialysis, UC Davis, or other external specialty services.

We have been rolling this service line out in phases and are now offering rides and receiving reimbursement for SNF, Senior Life Solutions, Radiology, and Physical Therapy patients. The final phase of the rollout is the clinics.

As additional departments come online, we will continue to monitor ride volume, staffing, vehicle capacity, reimbursement, and overall sustainability of the program.

Nifty Thrifty / CalAIM Space

The Nifty Thrifty remodel continues to move forward and remains on pace to be completed in early August.

Seismic and Infrastructure Planning

EPHC is actively working on the boiler replacement project as part of our seismic project. We are currently working through the design phase and plan to submit the project to HCAI for approval.

At this time, we are anticipating construction would begin when weather allows in spring 2027, with the goal of completing the work through the summer months before winter weather returns.

Senior Life Solutions Basement Program

The Senior Life Solutions basement project continues to move forward and remains on track for construction completion in mid to late October.

Radiology Workflow Standardization

We have a team working on operationalizing and standardizing Radiology workflows. The focus is on optimizing Cerner workflows, reducing manual processes, improving ease of use for staff and providers, and reducing the risk of patient care delays, errors, and safety concerns.

The team is currently working with providers to better understand their ordering workflow and identify areas where the process can be made easier, clearer, and more consistent. This work will help support safer patient care, improve efficiency, and create a more reliable workflow for everyone involved.

Eastern Plumas Health Care
Financial Statements – Board Report
May 2026

Summary

This report will cover year-to-date financials through May 31, 2026.
For the month of May 2026, we posted Gross Patient Revenues in the amount of $5,384,416. May represents the sixth consecutive month of revenues exceeding those of any previous year for the same period. Increased patient revenues have been the result of the addition of new outpatient services and higher overall volume.

Year to date Gross Patient Revenues were $53,712,825. Last year we posted $46,078,101. This is an increase over last year of $7,634,724.

Total Operating Revenue was higher than last year by $8,586,919. This was due to the increase in patient revenues, the receipt of $1,029,135 for the CalAIM grant, and IGT's higher than last year by $1,346,151.

Included in contractual adjustments was the payback to Medicare of $410,127 for the June 30, 2024 audit findings.

Total Operating Expenses were higher than last year by $3,094,351. We posted net income in the amount of $12,271,879.

Revenues (Year-to-Date May 2026 Compared to Year-to-Date May 2025)

Total Inpatient Revenues were higher by $523,146, with Skilled Nursing Revenues posting higher by $151,708. Swing Bed Revenues were higher by $499,000. Pro Fees were higher by $166,370. Total Outpatient Revenues were higher by $6,059,788 and Clinic Revenues were higher by $885,420.

Expenses (Year-to-Date May 2026 Compared to Year-to-Date May 2025)

Salaries and Benefits: Combined Salaries and Benefits were higher by $2,008,440.
Purchased Services: Purchased Services - Medical were higher by $346,515. Purchased Services - Other were higher by $372,231.
Professional Fees: Professional Fees - Medical were lower by $359. Professional Fees – Other were lower by $64,541.
Utilities: Utilities were lower by $89,023. This is due mainly to the over-accrual of utility bills last year.
Supplies: Supplies were higher by $266,290.
Depreciation Expense: Depreciation Expense was higher by $144,036.
Other Expenses: Other Expenses were lower by $99,386. These include training, travel, and dues and subscriptions.

Revenue Cycle

Gross Accounts Receivable as of May 31, 2026, was $10,425,691. This is a 53% increase over May 31, 2025. The increase in AR is due to the increase in revenue. AR Days as of May 31, 2026, were 59.

Balance Sheet

Total Cash increased $4,694,325 over last year. Net AR increased $2,606,198 and Total Liabilities decreased $137,934 with Fund Balance increasing by $8,539,448.

Additional Information

Days cash on hand on May 31, 2026, was 222. May 31, 2025, days cash on hand was 201.

Eastern Plumas Health Care
Income Statement
DRAFT
Year-to-Date Comparative

		% Net Pt Revenue	5/31/2026	5/31/2025	$ Variance
1	**REVENUE**				
2	Inpatient Revenue		$ 1,699,273	$ 1,826,835	$ (127,562)
3	Inpatient Revenue - Swing Bed		$ 2,332,000	$ 1,833,000	$ 499,000
4	Inpatient Revenue - SNF		$ 11,035,658	$ 10,883,950	$ 151,708
	Inpatient Revenue		$ 15,066,931	$ 14,543,785	$ 523,146
5	All Pro Fees		$ 3,426,750	$ 3,260,380	$ 166,370
7	Outpatient Revenue		$ 28,802,079	$ 22,742,291	$ 6,059,788
8	Clinics		$ 6,417,065	$ 5,531,645	$ 885,420
9	**Total Patient Revenue**		**$ 53,712,825**	**$ 46,078,101**	**$ 7,634,724**
11	Contractual Allowances		$ (15,541,485)	$ (14,550,656)	$ (990,829)
12	Charity Discounts		$ (95,388)	$ (57,711)	$ (37,677)
13	Other Allowances		$ (35,423)	$ (176,336)	$ 140,913
14	Bad Debt		$ (741,176)	$ (824,175)	$ 82,999
15	**Total Deductions**		**$ (16,413,472)**	**$ (15,608,878)**	**$ (804,594)**
16	**Net Patient Revenue**		**$ 37,299,353**	**$ 30,469,223**	**$ 6,830,130**
17	% of Gross Revenue		69.44%	66.13%	3.32%
18	Meaningful Use Revenue				
19	Quality Payments		$ -	$ 419,266	$ (419,266)
20	IGT Payments		$ 13,103,125	$ 11,756,974	$ 1,346,151
21	Other Operating Revenue		$ 1,973,479	$ 1,143,576	$ 829,903
22	**Total Operating Revenue**		**$ 52,375,958**	**$ 43,789,039**	**$ 8,586,919**
23	**EXPENSES**				
24	Salaries and PTO	46.7%	$ (17,404,680)	$ (16,228,957)	$ (1,175,723)
25	Employee Benefits	17.1%	$ (6,364,090)	$ (5,531,373)	$ (832,717)
26	Professional Fees - Medical	8.6%	$ (3,219,723)	$ (3,220,082)	$ 359
27	Professional Fees - Other	0.5%	$ (179,117)	$ (243,658)	$ 64,541
28	Supplies	7.4%	$ (2,746,908)	$ (2,480,618)	$ (266,290)
29	Purchased Services - Medical	8.7%	$ (3,260,675)	$ (2,914,160)	$ (346,515)
30	Purchased Services - Other	10.8%	$ (4,029,867)	$ (3,657,636)	$ (372,231)
31	Insurance	1.4%	$ (525,533)	$ (477,513)	$ (48,020)
32	Rental and Leases	0.5%	$ (190,030)	$ (135,468)	$ (54,562)
33	Repairs and Maintenance	1.8%	$ (659,911)	$ (552,345)	$ (107,566)
34	Utilities and Telephone	3.3%	$ (1,244,137)	$ (1,333,160)	$ 89,023
35	Depreciation Amortization	3.8%	$ (1,408,440)	$ (1,264,404)	$ (144,036)
36	Other Expenses	1.8%	$ (682,462)	$ (781,848)	$ 99,386
37	**Total Operating Expenses**	**112.4%**	**$ (41,915,573)**	**$ (38,821,222)**	**$ (3,094,351)**
38	**Income From Operations**	**28.0%**	**$ 10,460,385**	**$ 4,967,817**	**$ 5,492,568**
39	Tax Revenue	-2.1%	$ 784,960	$ 596,200	$ 188,760
40	Grants and Donations	-0.3%	$ 124,808	$ 106,000	$ 18,808
41	Interest Income	-2.3%	$ 861,560	$ 751,231	$ 110,329
42	Interest Expense	0.4%	$ (161,892)	$ (177,060)	$ 15,168
43	Non-Operating Income (Expenses)	-0.5%	$ 202,057	$ 105,779	$ 96,278
44	Total Non-Operating Gain (Loss)	-4.9%	$ 1,811,493	$ 1,382,150	$ 429,343
45	**Net Income**	**32.9%**	**$ 12,271,878**	**$ 6,349,967**	**$ 5,921,911**
46	Operating Margin %		19.97%	11.34%	8.63%
47	Net Margin %		23.43%	14.50%	8.93%
48	Payroll as % of Operating Expense		56.71%	56.05%	

Eastern Plumas Health Care
Comparative Balance Sheets - Board Report
DRAFT
Dates as Indicated

	FYE	FYE	FYE	FYE	FYE 2026-2025	
	as of 5/31/26	5/31/2025	5/31/2024	5/31/2023	$ Change	% Change
Assets						
Current Assets						
Cash	$ 144,806	$ 452,693	$ 854,827	$ 1,226,263	$ (307,887)	-68.01%
Short-term Investments (LAIF)	$ 26,777,424	$ 21,775,212	$ 19,087,212	$ 14,470,234	$ 5,002,212	22.97%
Total Cash and Equivalents	$ 26,922,230	$ 22,227,905	$ 19,942,039	$ 15,696,497	$ 4,694,325	21.12%
Patient Accounts Receivable	$ 10,425,691	$ 6,812,025	$ 11,166,807	$ 10,151,067	$ 3,613,666	53.05%
Accounts Receivable Reserves	$ (3,589,242)	$ (2,581,774)	$ (4,849,522)	$ (4,685,309)	$ (1,007,468)	39.02%
Net Accounts Receivable	$ 6,836,449	$ 4,230,251	$ 6,317,285	$ 5,465,758	$ 2,606,198	61.61%
% of Gross Account Receivables	65.6%	62.1%	56.6%	53.8%		
Inventory	$ 585,286	$ 607,687	$ 571,428	$ 483,131	$ (22,401)	-3.69%
Other Assets	$ 542,689	$ 264,723	$ 99,080	$ 262,850	$ 277,966	105.00%
Total Other Assets	$ 1,127,976	$ 872,410	$ 670,508	$ 745,981	$ 255,566	29.29%
Total Current Assets	$ 34,886,655	$ 27,330,566	$ 26,929,832	$ 21,908,236	$ 7,556,089	27.65%
Fixed Assets						
Land	$ 1,209,214	$ 1,209,215	$ 1,166,344	$ 1,166,344	$ (1)	0.00%
Buildings	$ 16,700,061	$ 16,400,921	$ 15,591,789	$ 15,218,416	$ 299,140	1.82%
Capital Equipment	$ 17,511,127	$ 16,811,881	$ 16,832,789	$ 15,771,426	$ 699,246	4.16%
In Progress	$ 1,947,627	$ 973,532	$ 905,041	$ 2,485,696	$ 974,095	100.06%
Total Plant & Equipment	$ 37,368,029	$ 35,395,549	$ 34,495,962	$ 34,641,882	$ 1,972,480	5.57%
Accumulated Depreciation	$ (24,547,951)	$ (23,420,896)	$ (22,356,318)	$ (23,159,040)	$ (1,127,055)	4.81%
Net Fixed Assets	$ 12,820,078	$ 11,974,653	$ 12,139,645	$ 11,482,842	$ 845,425	7.06%
Total Assets	$ 47,706,733	$ 39,305,219	$ 39,069,476	$ 33,391,078	$ 8,401,514	21.38%
LIABILITIES AND RETAINED EARNINGS						
Current Liabilities						
Accounts Payable	$ 863,818	$ 775,626	$ 825,453	$ 1,045,911	$ 88,192	11.37%
Accrued Payroll & Benefits	$ 1,430,771	$ 1,163,277	$ 1,119,564	$ 2,385,444	$ 267,494	22.99%
Other Current Liabilities	$ 4,896	$ 142,624	$ 182,487	$ 2,395,696	$ (137,728)	100.00%
Total Current Liabilities	$ 2,299,485	$ 2,081,527	$ 2,127,504	$ 5,827,051	$ 217,958	10.47%
Long-Term Liabilities						
Loans	$ 3,489,766	$ 3,845,658	$ 4,185,121	$ 4,548,860	$ (355,892)	-9.25%
Capitalized Leases	$ -	$ -	$ -	$ -	$ -	0.00%
Total Long Term Liabilities	$ 3,489,766	$ 3,845,658	$ 4,185,121	$ 4,548,860	$ (355,892)	-9.25%
Deferred Revenue	$ -	$ -	$ -	$ -	$ -	0.00%
TOTAL LIABILITIES	$ 5,789,251	$ 5,927,185	$ 6,312,625	$ 10,375,911	$ (137,934)	-2.33%
Fund Balance	$ 41,917,482	$ 33,378,034	$ 32,756,851	$ 23,015,167	$ 8,539,448	25.58%
TOTAL LIABILITIES AND FUND BALANCE	$ 47,706,733	$ 39,305,219	$ 39,069,476	$ 33,391,078	$ 8,401,514	21.38%

EASTERN PLUMAS HEALTH CARE
OPERATING BUDGET
JULY 1, 2026 TO JUNE 30, 2027

	TOTAL	PERCENTAGE OF TOTAL REVENUE
PATIENT REVENUE	$66,748,162	
OTHER OPERATING REVENUE	$2,000,000	
GOVERNMENT CONTRACTUALS	($15,314,252)	-23%
ALL OTHER CONTRACTUALS	($5,855,449)	-9%
BAD DEBT & ADMINISTRATIVE ADJUSTMENTS	($1,351,258)	-2%
INTER GOVERNMENTAL TRANSFERS	$28,979,106	43%
NET REVENUE	$75,206,309	113%
SALARIES & BENEFITS	$28,366,699	42%
SUPPLIES	$3,530,664	5%
PROFESSIONAL FEES	$3,843,939	6%
REPAIRS & MAINTENANCE	$815,584	1%
PURCHASED SERVICES	$8,327,091	12%
UTILITIES & TELEPHONE	$1,371,678	2%
INSURANCE	$618,000	1%
RENT & LEASE	$216,045	0%
INTEREST	$158,473	0%
DEPRECIATION & AMORTIZATION	$2,049,183	3%
OTHER EXPENSES	$1,457,009	2%
TOTAL DIRECT EXPENSES	$50,754,365	76%
OPERATING INCOME	$24,451,944	37%
PROPERTY TAX	$856,320	1%
CONTRIBUTIONS	$200,000	0%
INTEREST INCOME	$880,000	1%
OTHER NONOPERATING INCOME	$214,728	0%
TOTAL NONOPERATING INCOME	$2,151,048	
NET INCOME	$26,602,992	40%
IGT'S FUNDED	$ (11,705,280)	
NET INCREASE (DECREASE) TO FUND BALANCE	$14,897,712	

Eastern Plumas Health Care
Capital Budget - Fiscal Year 2026-2027

Department	Item	Cost	Funding Source	Timing
Radiology	MRI	$ 370,000	Operating Capital	7/1/2026
Physical Therapy	Building Improvements (HVAC)	$ 300,000	Operating Capital	9/1/2026
Maintenance	Generator(s)	$ 100,000	Operating Capital	9/1/2026
Senior Life Solutions	Build	$ 1,000,000	Operating Capital	8/1/2026
Transportation	SUV	$ 40,000	Thrift Store Request	9/1/2026
Rehab Center	Delleker Building	$ 2,250,000	Operating Capital	1/1/2027
Seismic	Hospital	$ 500,000	Operating Capital	4/1/2027
Loyalton	HVAC Project	$ 300,000	Operating Capital	1/1/2027
Sub Total		$ 4,090,000		
Less Thrift Store Request		$ (40,000)		
Total		$ 4,050,000		